

1 One: Relatively low customer density suggests
2 that there may be greater economies of scope with existing
3 communications networks in rural areas. By encouraging
4 rural telephone companies to build out the PCS networks in
5 their wireline service areas, rural customers may obtain
6 benefits of PCS that would otherwise take years to bring
7 to rural America.

8 Further, by maximizing the inner-workability of
9 rural PCS, cellular, and telephone networks, for example,
10 network costs may be reduced in the range of wireless
11 services enhanced. In this context, restrictions on
12 ownership of cellular and PCS would be bad for customers
13 in rural areas.

14 Also, limitations on transmitter power and
15 requirements for population coverage are important drivers
16 of costs in rural areas because of the relatively low
17 subscriber density.

18 Relaxation of such requirements or adoption of
19 policies which offset these requirements may bring more
20 affordable PCS to rural areas.

21 Bringing PCS to pockets of demand economically
22 may also require creative use of technology, such as dual

1 mode, cellular, and PCS phones.

2 Also, in order to increase subscribership to
3 PCS, thereby reducing the average unit cost, the
4 Commission may want to explore flexible ways to integrate
5 PCS with wireline telephone systems.

6 In summary, there is significant demand per
7 rural citizen for the enhanced services promised by PCS.
8 There's just less demand per unit of geography. The
9 demand and supply characteristics for rural PCS suggest
10 the need for regulatory policies tailored to rural areas.

11 Thank you.

12 DR. PEPPER: Thank you very much.

13 Mr. Hamilton.

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ELLIOTT HAMILTON

21

VICE PRESIDENT AND DIRECTOR

22

U.S. WIRELESS CONSULTING MTA/EMCI

MR. HAMILTON: Thank you. My name is Elliott
on. I'm the Vice President and Director of the U.S.
ess Consulting at MTA/EMCI.

Since 1987, EMCI has consulted to cellular
ng, SMR, and mobile satellite carriers on the service
hnology demand and service issues.

More recently, EMCI has consulted to cellular
carriers, new PCS carriers, and other interested parties
concerning PCS service definitions, market demands,
strategic plans, and optimal system design.

EMCI recently coauthored this year a 47-volume
study with Moffitt, Larson, and Johnson, titled, "PCS
Market Demand and System Engineering".

4 EMCI projects that the total U.S. mobile
15 telephone voice market will reach 87 million subscriptions
16 by 2004. Our demand methodology is based on our ongoing
17 research, including quarterly surveys of 1,000 consumers;
18 focus groups, including quantitative techniques, such as
19 conjoint analysis; studies of product diffusion curves
20 based on other consumer products; nonlinear trending of
21 mobile radio growth in existing mobile markets, and
22 analysis of the cross-competitive nature of future markets

1 based upon evolving technologies and consumer preferences.

2 Our forecasts are based upon several key
3 assumptions and market developments. These include:

4 Licensing of new PCS carriers by the end of
5 1994; limited use of PCS as a bypass technology in the
6 first five years.

7 The forecasts recognized the development of
8 unlicensed applications but do not include counts of these
9 users.

10 The average monthly bill is assumed to fall
11 between \$40 and \$50 per month.

12 Usage is forecast to be somewhat higher than
13 today's average usage levels, due to the impact of lower
14 price levels and usage price elasticities.

15 Of the 87 million voice subscribers, EMCI
16 projects 57 percent to be on cellular systems, 32 percent
17 to be on PCS systems, and 12 percent to be on digital SMR
18 systems.

19 There will be a likely significant overlap in
20 the subscriptions, particularly between business purchase,
21 mobile services and personal mobile services.

22 One area of potential differentiation for new

1 PCS carriers is the marriage of the license and unlicensed
2 applications. EMCI projects that a critical application
3 of the unlicensed bands will be wireless PBX. The
4 allocation of frequency for unlicensed applications,
5 adjacent to the licensed PCS bands, will create the
6 opportunity for multi-mode handsets, permitting both
7 private and wireless PBX and public license operations.

8 In survey research, EMCI finds that 7 percent of
9 existing cellular users were definitely interested in
10 having a wireless PBX at their place of work. This
11 demands increases to 10 percent of cellular users if the
12 system offered both private in-building wireless PBX and
13 access to cellular on the same handset.

14 While any technology should be able to offer
15 combined wireless PBX, public wireless services, new PCS
16 may have a unique advantage with this service concept due
17 to the unlicensed bands allocated adjacent to the new PCS
18 frequencies.

19 In EMCI's recent study, PCS Market Demand and
20 System Engineering, the economics of PCS licenses were
21 analyzed in every MTA and BTA market.

22 The highlights of the study are: While virtually

1 all MTA licenses appear voluble, there is tremendous
2 variance of economic performance. The variance is related
3 to the distribution and density of demand and local
4 network design challenges due to the market's topography.

5 Many 20 megahertz BTA licenses appear to be
6 viable as a stand-alone, high mobility, PCS business,
7 particularly in the large urban markets. A large majority
8 of the 10 megahertz licenses do not appear to be viable
9 without substantial support from subsidy from a related
10 wireless enterprise.

11 In conclusion, the wireless market should
12 achieve 87 million voice subscribers by the year 2004. It
13 will be additional messaging and unlicensed users. Delays
14 in licensing PCS will have a negative impact.

15 I will continue with the conclusions following
16 the discussion.

17 DR. PEPPER: Thank you very much.

18 Dr. Waylon.

19 DR. C.J. WAYLON

20 EXECUTIVE VICE PRESIDENT

21 MARKETING AND BUSINESS DEVELOPMENT

22 GTE PERSONAL COMMUNICATIONS SERVICES

1 DR. WAYLON: I would like to thank the
2 Commission for the opportunity to offer comment on such an
3 important hearing.

4 I'm Jerry Waylon, and I'm Executive Vice
5 President, Marketing and Business Development, for GTE
6 Personal Communications. I'm responsible for GTE's
7 new wireless voice and data services, including our
8 planning for PCS, using the new 2 gigahertz frequencies,
9 as well as the PCS activities using existing cellular
10 frequencies.

11 Today I would like to discuss PCS demand within
12 the context of GTE's extensive marketing field trial of
13 PCS using cellular frequencies in Tampa.

14 First, some general observations.

15 We believe that PCS will attract users wanting
16 an improved lifestyle. PCS offers something new: the
17 ability to call a person and not a place. PCS and
18 cellular might be considered part of a family of services,
19 encompassing voice, data and imaging applications. By the
20 year 2005, we expect total wireless services, including
21 PCS and cellular, to reach some 30 percent of the
22 population.

1 This translates into market penetration of
2 approximately 70 percent of households. Our prediction
3 falls well within the range that's narrowing of other PCS
4 demand forecasts.

5 However, it is important to point out that these
6 projections are highly dependent upon the assumption that
7 the services truly meet market needs. In large part,
8 achieving these demand predictions will depend on the
9 marketing savvy of GTE and its competitors, but it will be
10 influenced substantially by the decisions of this
11 Commission.

12 GTE completed an extensive market trial late
13 last year in which we attempted to establish better
14 understanding of these market needs. For 18 months, our
15 Telego trial sold 3,000 customers a wireless phone which
16 operated as an enhanced cordless phone around the home and
17 as a cellular home when using the local cellular system
18 beyond this coverage. Importantly, the phones maintained
19 the same telephone number regardless of the location.

20 In conducting the trial, we encountered several
21 significant hurdles.

22 First: We found that residential market segment

as costly and complex.

e in touch from the local

any store, or while traveling

ocations, and they want to receive

one number in these circumstances.

elephone needed to be

ly. To meet this need, we generate

idset, simulating a cordless

influenced the information displayed at

the user when they were in the home

were in other zones where they might be

be usage charges.

Telego pricing needs to be simple and

ur experience indicates that the PCS

price-elastic and demand is influenced more

y any other variable.

ugh each of the elements I have described

sent to attract customers, price ultimately

ajor factor in determining market

he results of our trial are very encouraging

ly support our 30 percent penetration estimate,

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1 but let me emphasize again this estimate assumes that the
2 key elements of the service are understood, addressed, and
3 brought into line with the customer's expectations.

4 Ultimately, then, the issue before the
5 Commission is not whether the inherent demand for PCS
6 exists -- it does; rather, how can the FCC bring PCS to
7 the public in the most time-efficient and cost-efficient
8 manner without impeding the ability of any supplier to
9 anticipate and meet those customer expectations.

10 Obviously, the Commission should leave to
11 individual companies the marketing, sales, and technology
12 challenges. However, the FCC can do a great deal to speed
13 innovation and deployment by establishing uniform rules
14 and equal opportunities for all of the wireless
15 participants.

16 No company should be constrained in its ability
17 to anticipate market needs and to try to meet them in a
18 timely fashion. In this regard, the Commission is to be
19 commended for taking an important first step in the
20 regulatory parody decision.

21 GTE looks forward to equal regulatory treatment
22 of cellular, ESMR, and PCS-providers, all of whom serve a

1 single, very large market.

2 Finally, the FCC has the opportunity to review
3 important market structure issues which will affect the
4 technology deployment and service pricing aspects so
5 critical to serving its PCS market.

6 We believe that the 2 30 megahertz licenses,
7 defined by the Rand-Minally MTAs, are without question the
8 most valuable. 30 megahertz, in our opinion, is very
9 generous. In fact, 30 megahertz is so generous it may
10 encourage some license winners to deploy spectrally-
11 inefficient technologies.

12 Finally, the MTA coverage both offers generously
13 large geographic service area, which is both consistent
14 with competing with the communities of interest and with
15 the much smaller MSAs and RSAs that the cellular carriers
16 and ESMR providers have.

17 By contrast, we believe that the 10 megahertz
18 licenses will be considerably lower in value. Indeed,
19 perhaps of no value, in many smaller markets. The much
20 smaller bandwidth will make it difficult to achieve a user
21 base to cover fixed costs. While the BTA geography offers
22 the advantage of being larger than cellular MSAs and RSAs,

1 it may be too small to permit effective competition
2 against significantly larger 30 megahertz licensees.

3 These differences between a 10 and 30 megahertz
4 license are important, especially as they affect the
5 provider's ability to meet the features and prices
6 demanded by the marketplace.

7 We, therefore, encourage the Commission to
8 review its present PCS market structure and the
9 recommendations submitted by GTE, the Cellular
10 Telecommunications Industry Association, and others.

11 All service providers must have the same
12 flexibility and opportunity to respond to the customer
13 needs. Uniform 20 megahertz allocations will best provide
14 this opportunity and will ensure that the Commission's
15 objectives for providing consumers timely and cost-
16 efficient PCS are met.

17 Thank you.

18 DR. PEPPER: Thank you very much.

19 PANEL DISCUSSION

20 DR. PEPPER: One of the things that I think we
21 are hearing among the presenters is that there is a lot of
22 agreement but there are also some wide variances in terms

1 of predicted demand for these services, ranging from --
2 well, they all seem fairly high -- about a third of the
3 persons -- 70 percent of the households -- we have 87
4 million voice customers; and then I think at one point --
5 Tom didn't talk about it, but in an earlier study
6 submitted by PCIA, 167 million PCS subscribers.

7 Could you maybe talk a little bit about where
8 you see the differences in the demand or why there are
9 these differences, and is it the result of different
10 definitions of PCS?

11 We also heard from Mr. Lowenstein that PCS is
12 not a distinct market from the wireless market more
13 generally, and yet we're hearing slightly different things
14 from different panelists.

15 Mark, you might want to start.

16 MR. LOWENSTEIN: By that comment, I really meant
17 that we see that there are currently PCS services
18 available in the marketplace today. I think one can argue
19 that elements of certain cellular services that are
20 available, such as I mentioned the Bell Atlantic Contact
21 Line service, for example, we would characterize as PCS.
22 We would characterize some enhanced paging services that

some of what is envisioned for
1 PCS services that are being
the 'new spectrum that's been
band PCS.

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PCS is really kind of a

solutions for a lot of the existing
that we are seeing out there today.

recast that there would be 25 million

1998, and not all of

of the total wireless universe. So, for

approximately 15 percent of the cellular

that we forecast to be 32 million by 1998;

some will be using what we would

for example, as a PCS type service. That's

similar in nature, more follow-me in nature, as

described, for instance, by Mr. Waylon, of the

service.

some of those services could be offered over

spectrum, some of them could be offered over

licensed PCS spectrum at 2 gigahertz.

Also, it's important to recognize that there are

PCS that I think are very difficult to

1 predict, such as the more data-oriented PCS services that
2 not a lot of us have really focussed on in the discussion
3 so far.

4 So, for example, if the market for PDAs -- or
5 Personal Intelligent Communicators -- takes off, and they
6 have wireless communications capabilities, they are going
7 to require a network infrastructure over which to send the
8 myriad wireless messages that the applications are being
9 developed for.

10 We see that there are a lot of kind of
11 overlapping and complementary issues, and that's part of
12 the way we forecast the market.

13 We do have, of the 25 million number that we
14 posited for 1998, a specific segment that is newly-
15 licensed, voice-oriented PCS at 2 gig, which is about 2.6
16 million in 1998.

17 DR. PEPPER: So about 10 percent of what you're
18 predicting is the total market?

19 MR. LOWENSTEIN: Of the total PCS market --

20 DR. PEPPER: The total PCS market.

21 MR. LOWENSTEIN: -- is voice-oriented PCS
22 services at 2 gigahertz.

1 DR. PEPPER: Mr. Kerr, would you agree with
2 that?

3 MR. KERR: Overall, we see new PCS taking about
4 a 25 percent market share, going at year 10, assuming a
5 start date of '95, taking us to the year 2004.

6 I think the real critical issue is there's a gap
7 emerging between the technology vision of anywhere,
8 anytime, to anything, personal number, accessible at all
9 times, and the realities of what the consumer market are
10 willing to pay for.

11 A lot of our research has shown that the
12 consumers want wireless pots. They don't want a lot of
13 bells and whistles and, more importantly, they're not
14 willing to pay for a lot of bells and whistles, at least
15 initially. Part of the issue is, if I may, a customer on
16 cellular today, for example, I'm typically not receiving a
17 lot of calls because I'm scared to death to give my number
18 out because my bill's going to shoot through the roof,
19 which is just a fact of life of cellular today, or
20 wireless today, not to pick on the cellular industry.

21 But the consumer market is not receiving a lot
22 of calls; they're not giving their phone numbers out, and

1 so essentially, if we look to the future, what they want
2 is a more cost-effective, wireless voice solution.

3 They're likely to adopt PCS for their
4 convenience to make outgoing calls. The ability to
5 receive calls is important. Don't get me wrong. That is
6 a feature that they want, but most consumers that we spoke
7 to are not envisaging receiving lots of calls. If you're
8 not receiving lots of calls, you're not aware that you
9 have a need for advance call screening, call management,
10 default to voice mail, and so on.

11 So we have this gap between high envision of
12 intelligent network services and the consumer market,
13 which wants a cheap voice service, and somewhere in
14 between there new service providers have to find a way to
15 profitably serve a segment with reasonable revenue lines
16 while developing the consumer market awareness and, over
17 time, second generation PCS, then we'll see demand for
18 some of these advanced features.

19 So I think it's important to focus in on the
20 pricing, positioning, and marketing factors for PCS and
21 not get too carried away with the technology side of the
22 equation.

1 DR. PEPPER: So you're really seeing about
2 within 10 years 2-1/2 million customers for PCS voice
3 services, and you're looking at what projections for the
4 cellular market for similar services at that time?

5 MR. KERR: If we look out over that time frame,
6 cellular will have a total of 30 million subscribers.
7 Paging will be running in the 20 to 21 million range.

8 And there is a lot of substitution or far gone
9 growth in both cellular and paging, at least initially, so
10 in the year 2004 cellular is still the largest market,
11 with approximately a 60 percent share of revenues, PCS
12 takes about 25 percent of revenues, and the balance, in
13 our definition, coming from paging services.

14 Now I have not addressed the unlicensed market
15 opportunity, which we see as a discrete opportunity, at
16 least initially.

17 BIS is in the process of completing a demand
18 study for the unlicensed industry on behalf of you, Tom,
19 and that will be completed shortly. So this is just the
20 licensed PCS market that we're addressing.

21 DR. PEPPER: Does anybody want to comment on
22 what Mr. Kerr said?

1 Yes.

2 MR. TWYBER: I agree it's a matter of
3 definition. Really, the only two markets that are defined
4 now that you can go and ask intelligent questions about
5 are cellular-like services and cordless-like services.
6 All of the other anticipated and projected applications,
7 it's very difficult to go out and find out an educated
8 consumer base that could help you with those market
9 forecasts.

10 If you just look at those two, cellular-like
11 services at 2 gigahertz, I think we show the same kind of
12 numbers with others here. We're looking at about 8-1/2
13 million subscribers in 1998 versus 33 or so in the
14 cellular industry at that time, so 20, 25 percent of
15 cellular-like, high mobility, wide coverage subscribers
16 will be at 2 gig.

17 On the unlicensed side, where you can actually
18 go and ask questions about how cordlessness would benefit
19 users in offices and hospitals, and so on, we found a
20 similar kind of number, about 9 million subscribers, by
21 1998, on about 8 percent of the PBXes in the U.S., we
22 would find about 9 million subscribers.

1 So on top of that are all of the potential
2 applications, and wireless access, wireless plots, PDAs,
3 data, and so on.

4 But, just given those two sets of numbers, on
5 the well understood markets, I think it's a tremendous
6 opportunity.

7 MR. HALLER: Could I expand on that a little
8 bit.

9 You draw a big distinction between licensed and
10 unlicensed services. I'm curious. Do you think that it
11 would be economically feasible for someone on the
12 unlicensed spectrum to provide a full feature PCS kind of
13 service without having to have the same kinds of build-out
14 as a license, the same obligations?

15 Is it really possible to provide a competitive
16 service on the unlicensed or is it truly complementary to
17 the license?

18 MR. TWYBER: I think it's largely complementary.
19 I mean, you could envision an unlicensed service where the
20 provider -- somebody put unlicensed PCS in their hospital,
21 for example, or in their office building; was able to use
22 that spectrum without anything more than the coordination

1 that you're expecting, and yet their users, their
2 employees, could use that terminal home for cordless
3 applications, perhaps with some converter boxes and wire
4 and things.

5 I don't think it's immediately obvious how you
6 could provide a public kind of service with that
7 technology, but you could certainly provide more than just
8 residential cordless or office cordless.

9 DR. PEPPER: Are there other questions from
10 people?

11 THE CHAIRMAN: Could I ask a question?

12 DR. PEPPER: Sure.

13 THE CHAIRMAN: This is just to focus my
14 understanding a little bit.

15 Mr. Hamilton, you said in your submission, and I
16 think you had time before the bell or say orally, that you
17 project the total U.S. mobile telephone voice market will
18 reach 87 million subscriptions by the year 2004.

19 MR. HAMILTON: That's correct.

20 THE CHAIRMAN: That number included cellular SMR
21 and PCS. Is that correct?

22 MR. HAMILTON: That's correct.

1 THE CHAIRMAN: I think it was you, Mr. Kerr, who
2 said that PCS represents a market that you would predict
3 would support 17 million subscribers by the year 2004. Do
4 I have that right?

5 MR. KERR: Correct.

6 THE CHAIRMAN: Now, just let me see if I have
7 this right.

8 Mr. Hamilton, you said that 32 percent of your
9 87 million, which my math says is 29 million, would be the
10 PCS market.

11 MR. HAMILTON: Yes.

12 THE CHAIRMAN: Is that the right number to
13 compare to your 17 million, Mr. Kerr?

14 MR. KERR: Or 17 million is on a total base of
15 68 million users, including cellular paging and PCS.

16 THE CHAIRMAN: Is it right to understand, you
17 and Mr. Hamilton to be saying separately, 29 million PCS,
18 17 million PCS?

19 MR. KERR: Correct.

20 THE CHAIRMAN: Could both of you please comment
21 on the reasons for the difference?

22 MR. HAMILTON: Well, I would just like to add

1 that we see PCS having some unique advantages, which I
2 would like to remark on. One of them will be the MTA
3 license definitions. We believe the wide area -- starting
4 out with a very wide area license -- will give them an
5 advantage over some of the other industries, starting out.

6 There's no need to aggregate a lot of licenses,
7 like the cellular industry is still doing, trying to get
8 that area needed, that consumers want, without having to
9 do all of the roaming which we have seen to be a negative
10 with the cellular industry.

11 We also see the unlicensed PCS bands as really,
12 again, being a real positive for the PCS. I agree with
13 Dave Twyber, as far as we see it's a complementary
14 service.

15 We see the unlicensed and licensed operators
16 getting together, having a marriage of services, and that
17 will really be a critical difference between the cellular
18 industry, the SMR industry, and even the paging industry.

19 THE CHAIRMAN: Do I understand you to be saying
20 these are perceptions of the future for PCS that you
21 believe Mr. Kerr does not share, and that accounts for the

1 12 million extra subscribers in your prediction?

2 MR. HAMILTON: I can't comment on his.

3 THE CHAIRMAN: Are you saying you don't know why
4 he's at 17 million?

5 MR. HAMILTON: Yes. I mean, I absolutely don't
6 know.

7 THE CHAIRMAN: Do you know why you're at 17
8 million and he's at 29 million?

9 MR. KERR: I know why I'm at 17 million.

10 [Laughter]

11 I guess our view of PCS, actually, the
12 opportunity there has diminished over time as the market
13 has developed. A large reason for our increased
14 conservatism on PCS relates to the fact that we do not see
15 how all of the allocations can be filled in all markets.

16 Further, with such a potentially crowded
17 environment, particularly in the top 10, 15 MTAs, it's
18 going to be a very tough market to make money in. At the
19 end of a day, despite looking at the range of services and
20 the public good, people do not commit capital and deploy
21 networks and run services if they're not going to get a
22 return on that investment.

1 Part of our conservatism stems from the fact
2 that we see a tremendous concentration in the top 10 or 15
3 MTAs, which will be hotly contested. Outside of that, we
4 think it will be very difficult to raise capital in many
5 markets.

6 Some potential service providers who do not win
7 the 30 meg allocations, are likely to sit back and wait
8 until an inevitable consolidation happens and pick up the
9 spectrum at cutaway prices.

10 So what we see as a staged development,
11 ultimately, we still think there's a tremendous
12 opportunity for PCS, but what we see as an extension of a
13 timeline. Because the market in which you have
14 potentially seven allocations competing for a set of
15 customers; on one hand you have consumers who have not
16 demonstrated a willingness to pay significant premiums for
17 enhanced features.

18 On the other hand, you have the business market
19 segment who everybody is going to be trying to focus on
20 because of their highly monthly billings; it leads to a
21 situation where the rate of adoption and the rate of
22 inexpensive consumer market services will be slowed down.